

One Eastern Devon Partnership Forum

Minutes of the meeting of the One Eastern Devon Partnership Forum held on **Wednesday 11 February 2026 (face to face) at the Meeting House Room, CoLab Offices, CoLab, Wat Tyler House, King William Street, Exeter EX4 6PD**

	Agenda Item
1	<p>Welcome, introductions and declarations of interest JC introduced the meeting, welcomed the participants and everybody introduced themselves as there were several new attendees. He reminded the Group regarding conflicts of interest.</p>
2	<p>Feedback/updates and actions from the last meeting No amendment of the previous minutes but the actions had already been updated since the last meeting. JC gave a brief overview of the agenda.</p> <p>He also went through some other fundamental changes as follows:</p> <ul style="list-style-type: none"> • End of PHM Health Inequalities Funding: The group was informed that the ICB’s population health and health inequalities funding, previously allocated through the Local Care Partnerships, has ceased, impacting ongoing projects and necessitating communication to all stakeholders. • New Infrastructure Fund for VCSE: A new infrastructure fund of £1.2 million per year for three years was announced for VCSE organisations, to be managed centrally rather than through LCPs, with the funding mechanism and Board structure still to be finalised. • Implications for Project and Alliance Sustainability: Concerns were raised about the sustainability of local health and well-being alliances and other collaborative spaces previously supported by PHM funding, with suggestions to prioritise these in future infrastructure funding bids and to embed their support in new project proposals. • Lobbying and Sector Advocacy: Participants emphasised the need for the voluntary sector to continue lobbying for project and activity funding, not just infrastructure, and to ensure that the newly established OED Board advocates for the full range of partnership needs. <p>Action: Communication of Funding Changes: JC Send a communication to all relevant stakeholders informing them about the cessation of PHM health inequalities funding and the new ICB infrastructure fund for VCSE organisations after first liaising with ICB colleagues.</p>
3	<p>One Eastern Devon Governance Proposal and Structure – discussion led by David Relph, Independent Consultant:</p> <ul style="list-style-type: none"> • Establishment of New Partnership Board: DR/JC/FC and other forum members discussed and broadly supported the proposal to establish a new board for the Partnership, focusing on collective leadership, transparent governance,

and sectoral and geographic representation, with a commitment to review the Board's effectiveness after 12 months. The proposal arises from the work undertaken over the last 3-4 years in establishing a way of working – an ethos – that is driven by equality in relationships, trust assuming best intent.

- **Rationale for Board Creation:** DR outlined the need for a more formal governance structure to consolidate the Partnership's work, improve transparency in funding and decision-making, and provide a clear platform for collective action, especially given ongoing changes in the NHS and local government.
- **Board Structure and Membership:** The proposed Board will be accountable to the wider forum, with new co-chairs elected to avoid conflicts of interest, and will include sectoral and geographic representation; the process for selecting members and clarifying terms of reference will be iterative, with an initial review after 12 months.
- **Representation and Equity Concerns:** Participants raised issues about ensuring fair geographic and sectoral representation, particularly for district councils and primary care, and discussed mechanisms such as increasing the number of representatives or auditing board membership to ensure diversity and equity.
- **Board Powers and Funding:** Questions were raised about the Board's authority to bid for non-statutory funding (e.g., lottery funds) and the need to avoid a statutory-sector bias; it was agreed that the board should be empowered to pursue diverse funding sources and act as an endorsement body for Partnership bids.
- **Next Steps and Implementation Timeline:** The group agreed on a process to invite nominations for Board Membership, iterate terms of reference, and aim for the first board meeting on 26th March, with a plan to clarify the Forum's role relative to the board and ensure representation processes are managed by relevant subgroups.
- **Governance, Accountability, and Reporting Lines:** JC/DR and other members discussed the governance relationship between the OED Board, the Forum, and external bodies such as the ICB and Health and Wellbeing Board, highlighting the need for legitimacy through collective commitment rather than statutory mandate, and the importance of clear reporting and accountability structures.
- **Reporting Line Ambiguity:** The group noted the lack of a clear upward reporting line following the dissolution of the Integrated Care Partnership, with ongoing discussions about whether the Local Care Partnership should report to the Health and Wellbeing Board or another body, and the need to clarify this as local government reforms progress. DR emphasised that the legitimacy of the new board derives from the collective commitment and purpose of its members, rather than from external mandates, and that the Board's relationship with other system groups will be shaped by this internal legitimacy.
- **Forum and Board Relationship:** Participants discussed the need to define the respective roles of the Forum and the Board, with suggestions that the Forum while the Board would focus on operational oversight and strategic direction. The brief discussion on the chairing – OED Board to be chaired by current incumbents for the next 12 months and new chair/s for the Forum.

- **Review and Adaptation Mechanisms:** A formal commitment was made to review the Board's structure and effectiveness after 12 months, allowing for adaptation or discontinuation if necessary, and ensuring ongoing alignment with the Partnership's evolving needs and external changes. We need to acknowledge that the Neighbourhood Health Steering Group will be merged into the OED Board.

Action: Governance Board Establishment: JC/DR initiate the process to identify and invite members for the first version of the new board, clarifying proposed composition and roles, and iterate the terms of reference based on meeting discussion.

Action: Forum and Board Relationship Definition: JC/DR develop and circulate a draft role description clarifying the relationship between the Forum and the OED Board, using the Terms of Reference as a framework.

Action: VCSE and Primary Care Representation: VCSE Group Leads/Primary Care Group Leads coordinate with VCSE and Primary Care Groups to determine their process for selecting representatives for the New Board and communicate the outcome to the Partnership.

4 **Integrated Neighbourhood Teams in Eastern Devon Update**

JC updated the meeting on Integrated Neighbourhood Teams as follows:

- **Neighbourhood Health and ICB Developments:** JC and others provided updates on the evolving ICB approach to neighbourhood health, ongoing uncertainty about funding and governance, and the need for the partnership to remain proactive, communicate clearly, and prepare for both centralised and partnership-led scenarios. He outlined that from the workshop in December there was going to be a bidding process early in 2026. KD was hoping that the ICB intentions become clearer at the meeting on 25 February 2026 which is to discuss the Planning Framework for Integrated Neighbourhoods. This framework was promised to be published in November 2025. She also said it is important to focus treatment of people within the communities and at present the goodwill of people is being relied on. JC felt that the Partnership were in a good place after three to four years of working together.
- **ICB Neighbourhood Health Direction:** The ICB is shifting towards a neighbourhood health model as part of its 10-year plan, with integrated neighbourhood teams seen as central to future delivery, but with ongoing confusion about funding processes and oversight. JC said that the ICB is in a state of flux with no CEO and going through the second round of redundancies. They will have transformational programmes.
- **Uncertainty and Communication Challenges:** Participants expressed frustration with the lack of clarity from the ICB, the changing oversight groups, and the need for better communication and transparency to ensure all partners are informed and able to participate.

- **Preparation and Influence:** The partnership resolved to remain proactive, continue building collaborative networks, and seek to influence ICB decisions, particularly at key upcoming meetings, while preparing for both partnership-led and centrally driven future scenarios.
- **OED Board and Steering Group:** JC said that all LCP Groups had Neighbourhood Steering Groups. MM asked if the new Board for OEDPF would absorb this Steering Group. JC said they would probably merge. MM mentioned that the H&WB had been getting good attendance but is concerned if they have no money to continue. JC said we must think about the core infrastructure. CC felt it was important to realign based on the new NHSE 10-year plan, PCNs must communicate what is going on and be transparent, don't waste any time in reaching all stakeholders, a wide spread of partners should be on the new board. SH said that NHSE was in shear kayos, and they do not know what is going on. JC said the Partnership must do its best and shift things in the right direction.

5 Final LCP Health Inequalities Strategy

JC will report as follows:

- **Strategy Finalisation and Implementation:** The forum finalised its partnership strategy after 14 months of collaborative work, with Jeff and others highlighting the need to embed the strategy in member organisations and make it actionable, assigning the new board the task of driving implementation and monitoring progress.
- **Strategy Completion:** The partnership's strategy, developed over 14 months, was finalised and distributed, with recognition of its role in articulating the partnership's vision, purpose, and approach to neighbourhood and cross-sector collaboration.
- **Implementation and Embedding:** It was agreed that the new board, in collaboration with the forum, will be responsible for embedding the Strategy in member organisations, selecting priority actions, and ensuring the strategy does not remain a static document.
- **Communication and Accessibility:** Plans were made to publish a website version of the strategy and encourage members to reference it in meetings and organisational processes, aiming to make it a core part of the partnership's identity and operations.
- **Resource Commitment and Wider Determinants:** Discussion included the need for partners to commit resources to strategy implementation, and to leverage the partnership's breadth—including health, police, housing, and other sectors—to address wider determinants of health.

Action: Strategy Dissemination: IV publish the website version of the partnership strategy and ensure it is distributed alongside the meeting minutes.

Action: Strategy Implementation Planning: OED Board (once established) assign the new board, in collaboration with the forum, to determine how to embed the strategy within partner organisations and select initial actions to operationalise it.

6 Member updates/items for future agendas and reflections on the meeting

- LOL said that she was changing roles after the Easter Holidays and would be going to work for the Isle of Wight Council.
- JC said that Sarah-Lou Glover was in hospital at the Royal Devon and Exeter Hospital. JC/IV send a message on behalf of the Partnership Chairs to wish her a speedy recovery.

Action: Get Well Message to Sarah-Lou Glover: JC/IV send a message on behalf of the Partnership Chairs to Sarah-Lou Glover wishing her a speedy recovery.

7 Close

The Board will be meeting on Thursday 26 March 2026 via MS Teams from 1430 – 1630.

Date of next meeting: Thursday 7 May 2026, for the wider OEDPF Group 1400 – 1630 face to face venue to be confirmed.

One Eastern Devon LCP Forum Action Grid

17th July 2023 – Updated 11 February 2026

Action no.	Comments	Lead	Outcome
Monday 15 September 2025			
4b	JC suggested setting up a meeting with DALC to align existing neighbourhood hubs.	JC	On hold.
4d	ASt will report on progress for the Integrated Neighbourhood to the PCN.	Ast	Neighbourhoods are a standing item at board but whilst there is no ICB directive or funding announced there really is little or no progress.
Thursday 6 November 2025			
6b	The group to share existing organisational principles (e.g. from Family Minds) with the group to inform governance framework development.	Group	Ongoing
6a	DR work up and share outline governance framework options before the next meeting for discussion and decision-making.	DR	Ongoing and on next Agenda on 11.02.26
8a	SS Conduct an economic and environmental impact assessment of opening an MIU at Okehampton Community Hospital, including feasibility of service combinations and cost analysis of patient transport versus local provision.	SS	

Action no.	Comments	Lead	Outcome
2a	JC Send a communication to all relevant stakeholders informing them about the cessation of PHM health inequalities funding and the new ICB infrastructure fund for VCSE organisations after first liaising with ICB colleagues.	JC	
3a	JC/DR initiate the process to identify and invite members for the first version of the new board, clarifying proposed composition and roles, and iterate the terms of reference based on meeting discussion.	JC/DR	
3b	JC/DR develop and circulate a draft role description clarifying the relationship between the Forum and the OED Board, using the Terms of Reference as a framework.	JC/DR	
3c	VCSE Group Leads/Primary Care Group Leads coordinate with VCSE and Primary Care Groups to determine their process for selecting representatives for the New Board and communicate the outcome to the Partnership.	VCSE Group Leads/Primary Care Group Leads	
5a	IV publish the website version of the partnership strategy and ensure it is distributed alongside the meeting minutes.	IV	
5b	OED Board (once established) assign the new board, in collaboration with the forum, to determine how to embed the strategy within partner organisations and select initial actions to operationalise it.	OED Board	
6	JC/IV send a message on behalf of the Partnership Chairs to Sarah-Lou Glover wishing her a speedy recovery.	JC/IV	

PRESENT:			
Amy Slater	AS(1)	Royal Devon University Healthcare NHS Foundation Trust	Health Inequalities Programme Support Officer
Andy Stapley	ASt	Eastern Primary Care Collaborative Board	Chair, Eastern Primary Care Collaborative Board
Ann Rhys	AR	Hospiscare	Clinical Director
Brett Elliott	BE	West Devon CVS	Chief Officer
Catherine West	CW	Significant Seams CIS	Director
Chris Cruise	CC	HOSMS PCN	Lead
David Relph	DR	Howplaceswork Ltd	Director
Ellie Barnes	EB	East Devon VCSE Network	East Devon VCSE Network Co-ordinator
Fiona Carden	FC	CoLab Exeter	CEO and Director of Learning
Gail Mistlin	GM	CoLab Exeter	Programme Manager for Cranbrook
Gareth Sorsby	GS	YMCA Exeter	Joint Chief Executive
Isobel Vanstone	IV	Royal Devon University Healthcare NHS Foundation Trust	Senior Administrator to the Partnership Team
James Martin	JM	Office of the Director of Integrated Adult Social Care Devon County Council and NHS Devon	Policy and Executive Support Manager
Cllr Jan Goffey	JG	Okehampton Hamlets Parish Council	Parish Councillor
Jeff Chinnock	JC	Royal Devon University Healthcare NHS Foundation Trust	Associate Director of Partnerships
Katheryn Hope	KH	Involve Mid Devon	Chief Officer
Kerry Durkin	KD	Devon Partnership Trust	Programme Manager Urgent Care
Lucy O'Loughlin	LOL	Public Health, Devon County Council	Consultant in Public Health
Matt Merriam	MM	Devon Mental Health Alliance	Community Mental Health Development Lead – DMHA Eastern Devon (Mid/Exeter/East)
Ryan Doyle	RD	Devon and Cornwall Police	Commander for NEW Devon
Sarah Miller	SM	Devon County Council	Speech and Language Advisor and Transformation Lead
Stephen Clayton	SC	Exeter City Council	Head of Service – Customers and Communities
Simon Harrison	SH	Royal Devon University Healthcare NHS Foundation Trust	Head of Pastoral & Spiritual Care
Stephen Walford	SW	Mid Devon District Council	Chief Executive

Sue Julyan	SJ	Citizens Advice Exeter and Citizens Advice Torbay	Chief Executive
Apologies			
Alexandra Robinson	AR	Cranbrook Town Council	Deputy Clerk
Amanda Pujol	AP	Teignbridge District Council	Director of Patient Experience and Transformation
Ben Feasey	BF	Devon Communities	Community Development Officer
Ben Williams	BW	Devon & Somerset Fire & Rescue Service	Group Commander
Caroline Stead	CS	NHS Devon	System Delivery and Improvement Lead
Carolyne Hague	CH	Devon County Council	Principal Adult Occupational Therapist
Claire Ashby	CA	TASC PCN	Digital and Transformation PCN Manager
Dr Emma Green	EG	St Thomas Medical Group/Exeter West PCN	Exeter Primary Care Ltd
Emma O'Connell	EOC	Children and Family Health Devon Community Health Services	Children's Alliance Deputy Director
Geoffrey Cox	GC	Southern Healthcare Group	Managing Director
Greg Smith	GS	NHS Devon	Locality Commissioning Specialist
Ian Blackwell	IB	Consultant developing OED Strategy	Devon Community Foundation
Ian Luscombe	IL	West Devon Borough Council	Head of Environmental Health and Licensing
James Stock	JS	Devon and Cornwall Police	Chief Inspector
Jo Clunie	JC	Acorn Community Support	Chair
Jo Yelland	JY	Exeter City Council and Exeter City Futures	Strategic Director of People and Communities
John Powell	JP	Unicare Devon/Devon Integrated Social Care Alliance	Director
Jon Cook	JC	Colab Exeter	Deputy Chief Executive Officer
Julie Nunn	JN	Devon Partnership NHS Trust	Service Development and QI Lead
Lindsey Anderson	LA	University of Exeter	Regional Engagement Manager
Cllr Liz Brooke-Hocking	LBH	DALC	Chair of DALC
Matt Smith	MS	Waffle House CIC	Director

Matt Young	MY	CoLab Exeter	Men's Wellbeing Advocate and Founder of Who Needs Instructions CIC
Matthew Blythe	MB	East Devon District Council	Assistant Director – Environmental Health
Mike Warriner	MW	Devon and Cornwall Police	Superintendent
Nicolas Child	NC	Learn Devon	Senior Employment and Skills Manager - Learn Devon and Inclusion, Performance and Partnerships
Nicki Wright	NW	NHS Devon	Strategic Learning and Education Manager
Nicky Flynn	NF	Age UK Exeter	Chief Executive Officer
Nikki Mahoney	NM	Devon County Council	Interim Assistant Director Adult Social Care
Nicola Dalgleish	ND	NHS Devon	Senior Locality Commissioning Manager
Rachel Humphries	RH	Public Health, Devon County Council	Advanced Public Health Practitioner
Rachel Oster	RO	Devon County Council	Occupational Therapist
Richard Foxwell	RF	Wellmoor	Chair and Joint Chair of Unpaid Carers Partnership
Sarah King	SK	Tiverton Primary Care Network	Primary Care Network Manager
Sarah-Lou Glover	SLG	Parental Minds CIC	Director
Saul Stevens	SS	Exeter University	Economist (North Dartmoor Health Initiative)
Shona Charlton	SC	Devon ICB	Head of Learning Disability and Autism
Simon Chant	SC	Devon County Council	Consultant in Public Health
Simon Kitchen	SK	Devon County Council	Head of Communities
Dr Sonja Manton	SM	Devon Partnership Trust	Director of Strategy
Sue Taylor	ST	Devon LPC	Chief Officer
Suzie Walters-Jefferies	SWJ	Devon Carers	Awareness and Support Manager
Tamlyn Fraiquinn	TF	Involve Mid Devon	Communities that Can Project Manager
Toby George	TG	Devon and Cornwall District Universal Credit	Jobcentre Plus Partnership Manager